The University of North Carolina at Greensboro
Course Syllabus

ENT 430/530, GEO 630, LIS 430:
Researching Entrepreneurship &
Economic Development Opportunities
revised March 19, 2020

Spring 2020
Tuesday & Thursday: 2-3:15pm
Location: online/Canvas/WebEx (or Google Hangouts or Zoom)
http://uncg.libguides.com/ent430-630

Credits: (3:3)

Prerequisites/Co-requisites:
• For 430 sections: none
• For 630 sections: graduate students only: no prerequisites/co-requisites

Catalog Description:
Students will learn how to conduct research necessary to make informed decisions for an
entrepreneurial venture or measure and assess economic development opportunities. No business
research experience necessary.

Common student observation in this class:
“I had no idea you could get information like this!”

For Whom Planned:
• Students who want to make decisions about business opportunity based on data and
  authoritative research, reducing the risk of failure.
• Students who want to utilize industry and market data in economic development analysis.
• Students who want to be at a competitive advantage in the classroom and the business
  world over those whose research skills are limited to simple Google searches.
• LIS students who want to gain a core foundation in business research sources and
  strategies and learn how to better measure and engage a library’s community.

Instructor:
Steve Cramer, MLS
Business Librarian & Coleman Fellow for Entrepreneurship Education
Associate Professor
052B Jackson Library (1st floor, Reference Room)
336-256-0346 (office); smcramer@uncg.edu
home: xxxxxx
More about me: http://uncg.libguides.com/cramer
My professional blog: http://liaisonlife.wordpress.com/

Office hours:
My usual work hours are 8:30-5:00pm. I’m working from home and keep up with email all day long. You can chat with me from the research guide, http://uncg.libguides.com/ent430-630. We can talk online, or call me at home (see above). Or schedule a meeting with me using http://go.uncg.edu/schedule-with-steve

Course Description:
Students will learn how to conduct the research necessary to make the informed decisions for an entrepreneurial venture or to measure and assess economic development opportunities. These research skills will help you assess self-employment opportunities. Topics covered include how to benchmark the financials of private companies; identify and analyze competitors; evaluate the size and nature of industries, consumer markets, and business-to-business markets; and analyze trade data. We will examine secondary sources like government datasets, subscription databases, and authoritative free web content. Primary market research will be discussed periodically but is not a focus of the class. Students will complete a research project based on an entrepreneurial or economic development idea of their choosing. This will be a solo project, not a team project.

Student Learning Outcomes:
Upon successful completion of this course, students will be able to:
1. Analyze research needs in order to effectively and efficiently conduct business research.
2. Evaluate self-employment opportunities.
3. Employ a variety of business information sources and strategies.
4. Demonstrate basic concepts of statistical literacy through efficient searching of data sets and meaningful application of data to market and industry analyses.
5. Accurately evaluate business research.

Additional learning outcomes for graduate students:
6. Employ a wide variety of business information sources and strategies.
7. Demonstrate intermediate-level concepts of statistical literacy through efficient searching of data sets and meaningful application of data toward entrepreneurial and economic development decisions.
8. Apply data from the Economic Census and international trade sources to financial, market, and industry analyses.

Topical Outline:
Week 1: Introduction to the class; industry research
Week 2: NAICS & industry data
Week 3: Competitive intelligence; demographics
Week 4: Market data and mapping
Week 5: More on demographics, consumer spending, and psychographics
Week 6: Review & practice
Week 7: Trade literature and advanced Google
Week 8: spring break
Week 9: Financial Benchmarking
Week 10: Nonprofits; Occupational data
Week 11: Conclusion of benchmarking financial data
Week 12: Practice; exam
Week 13: Trade data
Week 14: Social networks as research tools; practice
Week 15: SWOT case; capstone presentations
Week 16: Capstone presentations
See the calendar below for the revised topics by week

Teaching Methods and Assignments for Achieving Learning Outcomes for Undergraduates

I design the class around active learning activities and student participation in order to help you learn most effectively. We will engage in hands-on exercises, group discussions, in-class case studies, and even role-playing. Your active involvement in these activities will help make the three hours we will spend together each week more varied, interesting, and fruitful.

You will have assigned readings as well as tutorials to review. I will assume all students have read or viewed the required material before each class.

We will use a variety of industries and markets as examples through the semester and will discuss real research questions from entrepreneurship and economic development personnel I’ve supported over the years. Students will have the opportunity to focus on an entrepreneurial or economic development idea of their choosing for the final research project.

I find business research projects to be fun puzzles to be solved (although not all such puzzles are solvable, as you will learn). I hope you find the class and the classroom time to be fun, too. However, do not misconstrue the relaxed atmosphere as a low standard of work and excellence. I expect all students to work hard, learn much, stretch their abilities, and achieve high standards of academic performance.

Graded assignments and activities will include:

- **Short research assignments focusing on specific types of research.** Each assignment will help you gain experience searching for and interpreting information related to our core research topics. For many of the later assignments, I will give you the option to choose your own industry or market; you could then apply your work on those assignments toward your capstone project. See the calendar below for the list of assignments. *Student Learning Outcomes covered: 1, 3-6*

- **Exam.** The exam covers core concepts and definitions, plus students’ ability to search for industry and market data efficiently and effectively. I provide a study guide in Canvas, and we will practice related exercises in class beforehand. *Student Learning Outcomes covered: 1, 3-6*
• **Mini-presentation write-up on data in an article:** You will be charged with finding a recent (2018-2020) business news article (from a magazine, newspaper, or trade journal) that includes some type of industry or market statistical data. The data might come from the Census, the BLS, a private industry or market research company, etc. **In a short email message sent to Steve (he will forward it to the other students)** (2-3 minutes) informal presentation, you will summarize the article, mention the data used, and explain the source of the data. The goals of this assignment include getting more practice with critical thinking about statistical data, and helping you recognize how important such data can be to entrepreneurs and community leaders.

• **Capstone research presentation & report.** You will conduct research that would go into a business plan (ex. competitive intelligence, market research, industry analysis, financial benchmarks, trends from trade magazines, etc.) and then present your research and findings in an 8 minutes presentation. You will cite every source used in APA format. After your presentation, **If you send me your draft up to 48 hours before it is due,** I will give you some suggestions on how to improve the research in your capstone report. The report is a written version of your presentation, incorporating any suggestions I provide after the presentation, and including citations and many exhibits. The report will be 7-8 pages long for undergraduate students, or 10-12 pages long for graduate students. **Student Learning Outcomes covered: 1-8**

• **Capstone reflection report (graduate students only):** You will write a 3-4 page paper discussing the issues you encountered and the decisions you had to make regarding the data and research used in your capstone report. In addition to reflecting on your research process, you will be charged with finding and summarizing 2-3 research articles from the literature of your field or major that deal with similar data issues that you faced. Cite the articles in APA format. **Student Learning Outcomes covered: 1-8**

There will be no exam at the end of the semester. The capstone research presentation and report serves as the comprehensive review of the whole semester.

Directions and evaluative rubrics for each assignment will be posted in Canvas.

**Evaluation and Grading for Undergraduates:**

- Eight research assignments (5 points each): 40 points
- Exam: 24 points
- Mini-write-up on data in an article: 5 points
- Capstone research presentation: 12 points [each student will get these points]
- Capstone research report: 36 points
- **Total:** 117 points

Any of the research assignments turned in within 24 hours late will lose 2 points from the total points earned. Assignments turned in more than 24 hours late will earn zero points.

Grading scale:
- A (93–100)
- A- (90–92)
- B+ (87–89)
- B (83–86)
- B- (80–82)
- C+ (77–79)
- C (73–76)
- C- (70–72)
- D+ (67–69)
- D (63–66)
- D- (60–62)
- F (0–59)
Teaching Methods and Assignments for Achieving Learning Outcomes for Graduates

Everything above concerning undergraduates applies.

Graduate students have one additional research assignments:
  • Trade data analysis (analyze NC, US, and global trends for a certain product)

Graduate students make two mini-presentations on data in an article.

In the capstone presentation and report of graduate students, Economic Census data or other business and industry data from the Census must be included. Graduates will present for 10 minutes; the narrative portion of your final report will be 10-12 pages long.

Graduate students also write the capstone reflection paper.

A final exam is not required.

**Evaluation and Grading for Graduate students:**

Nine research assignments (5 points each): 45 points
Exam: 24 points
Two mini-write-ups on articles (5 points each): 10 points
Capstone research presentation: 12 points [each student will get these points]
Capstone research report: 36 points
Capstone reflection paper: 15 points
**Total:** 142 points

Any of the research assignments turned in within 24 hours late will lose 2 points from the total points earned. Assignments turned in more than 24 hours late will earn zero points.

Grading scale:

**Required Readings:**

This book is on 2-hour Reserve at the Jackson Library checkout desk:

  Ch. 1: What Market Research Is – And is Not (pages 1-14)
  Ch. 3: Types of Market Research (23-36)
  Ch. 4: Developing a Demographic Profile (37-50)
  Ch. 5: Researching Trends in our Markets (51-72)
  Ch. 6: Distribution and Spending Patterns (73-86)
  Ch. 7: Estimating the size and growth of the market (87-96)
Ch. 8: The Competition: Competitors, Emerging Trends, and Technologies (97-116)
Appendix II Sample Market Analysis: the Yoga Market (149-161)

Available as PDF files in Canvas:

   Ch. 1: Planning the Trip: How to Approach Local Business Research (1-12)
   Ch. 3: Avoiding Shady Characters: Evaluating Information on the Web (41-55)

I will also assign guides, methodology overviews, FAQs, and videos provided by the U.S. Census, Bureau of Labor Statistics, other core sources of market and industry data, as well as my own short screencast videos.

Student Obligations:
All students are expected to:
- Comply with the UNCG Academic Integrity Policy;
- Read the assigned texts before coming to class;
- Contribute to class discussions and activities;
- Turn in all assignments on time;
- Be prepared for presentations (e.g. have any files and file backups ready).

Academic Integrity Policy
Each student is required to sign the Academic Integrity Policy [http://sa.uncg.edu/handbook/academic-integrity-policy/] on all major work submitted for the course. Refer to UNCG Undergraduate Bulletin/Graduate Bulletin.

Attendance Policy:
Attendance and participation in this course are mandatory. Students are allowed two unexcused absences from a class session. An excused absence, as defined by the University, is a verified illness, family emergency, religious observance, or University sponsored event. A doctor’s note or letter from an appropriate person will be considered verification for an excused absence. An excused absence must be reported to the instructor prior to the class meeting.

Late work:
Late assignments will be not accepted, with the exception of medical or family emergencies, emergency campus closures (like adverse weather), or alien abductions. You are responsible for all material covered in the class, regardless of the reason of absence.

Additional requirements:
Incompletes for the entire course: A final grade of incomplete will only be given to a student who fully participated in the majority of the class but has an extenuating circumstance. The student requesting the incomplete must discuss the circumstance with the instructor and provide adequate documentation of the situation. The option to receive an incomplete will be at the instructor’s discretion. We would then create a written and co-signed agreement that specifies the work that still needs to be finished and its timetable.
## Calendar

<table>
<thead>
<tr>
<th>Week</th>
<th>Date</th>
<th>Topic</th>
<th>Readings due</th>
<th>Assignments due</th>
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<tbody>
<tr>
<td><strong>Week 1:</strong> Jan. 14, Tuesday</td>
<td>Introductions to the class &amp; each other; industry segmentation</td>
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<tr>
<td>Jan. 16, Thursday</td>
<td>NAICS codes and Census industry data</td>
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<td><strong>Week 2:</strong> Jan. 21, Tuesday</td>
<td>Economic Census</td>
<td>Phelps: ch. 1 (in Canvas)</td>
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<td>Jan. 23, Thursday</td>
<td>Narrative industry reports</td>
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<td><strong>Week 3:</strong> Jan. 28, Tuesday</td>
<td>Competitive intelligence &amp; ReferenceUSA; NAICS &amp; company searching</td>
<td>Wenzel: ch. 8</td>
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<td>Jan. 30, Thursday</td>
<td>Introduction to demographics (population census &amp; the American Community Survey)</td>
<td>Wenzel: chs. 1 &amp; 3</td>
<td>Industry Analysis</td>
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<td><strong>Week 4:</strong> Feb. 4, Tuesday</td>
<td>Introduction to consumer spending, psychographic data, and data mapping (GIS)</td>
<td>Wenzel: ch. 4</td>
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<td>Feb. 6, Thursday</td>
<td>More on demographics, consumer spending, and psychographics.</td>
<td>Wenzel: chs. 6, 7</td>
<td>Economic Census</td>
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<td><strong>Week 5:</strong> Feb. 11, Tuesday</td>
<td>Guest training by Steven Swartz (Toronto, ON) of SimplyAnalytics on mapping market data and the nature of psychographic (modelled survey) data</td>
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<td>Feb. 13, Thursday</td>
<td>Narrative market reports; 5th week feedback</td>
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<td>Competitive Intelligence</td>
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<td><strong>Week 6:</strong> Feb. 18, Tuesday</td>
<td>Consumer market research review/practice;</td>
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<td>Feb. 20, Thursday</td>
<td>Case study on industry and market research and competitive intelligence</td>
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<td>Demographics</td>
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<td><strong>Week 7:</strong> Feb. 25, Tuesday</td>
<td>Trade literature searching</td>
<td>Wenzel: ch. 5</td>
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<td>Feb. 27, Thursday</td>
<td>Trade literature searching: conclusion; advanced Google searching</td>
<td>Phelps: ch. 3 (in Canvas)</td>
<td>Consumer Spending &amp; Psychographics</td>
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<td><strong>Week 8:</strong> March 3, 5</td>
<td>Spring Break</td>
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<td><strong>Week 9:</strong> March 10, Tuesday</td>
<td>Introduction to benchmarking financial data of start-ups and small companies. Guest teacher: Noah Reynolds, UNCG Entrepreneur in Residence</td>
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<td>March 12, Thursday</td>
<td>No class (Steve at a conference)</td>
<td>Trade Literature</td>
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<td><strong>Week 10:</strong> March 17, Tuesday</td>
<td>Spring Break #2</td>
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<td>March 19, Thursday</td>
<td>Spring Break #2</td>
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<td><strong>Week 11:</strong> March 24, Tuesday</td>
<td>More on benchmarking financials</td>
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<td>March 26, Thursday</td>
<td>Nonprofits research (IRS 990 financial forms)</td>
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<td><strong>Week 12:</strong> March 31, Tuesday</td>
<td>Occupational data by geography (BLS data); discussion of the exam</td>
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<td>April 2, Thursday</td>
<td>Conclusion of benchmarking financial data</td>
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<td><strong>Week 13:</strong> April 7, Tuesday</td>
<td>Case study of industries, competition, markets, and financial benchmarking (exam practice)</td>
<td>Financial Benchmarking</td>
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<td>April 9, Thursday</td>
<td>Exam</td>
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<td><strong>Week 14:</strong> April 14, Tuesday</td>
<td>Trade data: introduction</td>
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<td>April 16, Thursday</td>
<td>Trade data case study, factoring in industry and company trends</td>
<td>Niche market &amp; industry case</td>
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<td><strong>Week 15:</strong> April 21, Tuesday</td>
<td>Social networks as research tools</td>
<td>Reflection report (graduate students only)</td>
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<td>April 23, Thursday</td>
<td>Synthesizing your research --concluding case studies; Citation discussion for capstone work</td>
<td>Trade data (graduate students only)</td>
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<td><strong>Week 16:</strong> April 28, Tuesday</td>
<td>Synthesizing your research: SWOT analysis case study</td>
<td>Final report due on Monday, May 4 by 11:59pm</td>
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